

The Board of Directors held meetings on February 3, and March 3, 2011.

2010-2011 Operating Results - The financial results to the end of January 2011 are within expectations. We do expect to be in a balanced position by year end.

2011-2012 Budget - The Board of Directors has approved a balanced operating budget for 2011-2012. The budget is very tight with little or no flexibility and has been developed using some assumptions as the funding from the Ministry is unknown at this time.

The Board also approved the Community Annual Planning Submission for 2011-2012 and 2012-2013 for the community mental health programs.

Chief of Staff - Dr. Ashley Cook has been re-appointed Chief of Staff for the two-year term of 2011-2012 and 2012-2013. *Congratulations Dr. Cook!*

Interim Long-Term Care Unit - The final stages of work for the Interim Long-Term Care unit at Second Street are underway. The Ministry of Health and Long-Term Care compliance officer will be visiting the interim long-term care facility to conduct a cursory review. The contractor is in the process of obtaining an occupancy permit for this unit.

Capital Redevelopment Project - Sequence two of the project continues to move along as planned. Most of the work centres on completing the formwork and excavation for the west wing. Other significant work included the commissioning and testing of the new generators at the end of February.

A water shutdown of the main tower that involved draining and refilling approximately 80% of the building has also been organized and executed. The work was completed in the wee hours of the morning.

Another important milestone is that all of the Diagnostic equipment has been selected and the critical installation drawings have been submitted to the Architect.

Emergency Department - Several new strategies are currently being tried in the Emergency Department:

- The MTS waiting room is closed between 2200 hours and 0700 hours every night. All patients will wait in the main waiting room. This allows for constant viewing and assessment of the patients by the triage nurse.
- Rapid Assessment Zone (RAZ) is a pilot project initiated on Tuesday, February 22nd. Its purpose is to provide a more efficient patient flow. This process has been implemented in other hospitals with great success.

Telestroke - The Board received a presentation from Ms. Heather Arthur, Chief Clinical Officer, regarding Telestroke, which is an emergency telemedicine application. It allows emergency medicine physicians to confer with a neurologist offsite via videoconference technology. As of December 2, 2010, Cornwall Community Hospital has become a dedicated referring site. Telestroke is aimed at increasing capacity for treatment of ischemic strokes within 4.5 hours. Ms. Arthur discussed the process activated when a patient arrives to Emergency. Cornwall, as one of 16 Telestroke sites in the province, does not receive specific funding for this purpose. Ms. Arthur announced that, as a next step, the hospital has received a small amount of funding to open a Secondary Stroke Prevention clinic later this year.

Information Management and Technology (IM/IT) Five-Year Strategic Plan - Mr. Nicholas Vlacholias presented the Cornwall Community Hospital IM/IT 5-Year Strategic Plan. He explained that the Information Technology and Management plan has been developed to align with the renewed corporate strategic plan. As part of the exercise, the hospital's current information systems have been reviewed to identify strengths and areas requiring improvements. A very aggressive high-level strategic initiative roadmap has been developed to the end of the 2014-2015 fiscal year. The ultimate goal is the electronic health record. A governance structure will be set up to oversee the development of detailed implementation plans and to engage partners, i.e. medical staff, hospital staff and other hospitals.

Mr. Vlacholias' presentation also listed recommended IM/IT enablers, including high level cost and suggested implementation schedule, for strategic management, critical care, clinical care, support services, business support and infrastructure. Mr. Vlacholias noted the hospital will be required to spend \$8 million over the next five years to move forward with an electronic medical record, and, by 2015, will be spending close to \$1 million more per year in operational expenditures.

Chief of Diagnostic Services - Dr. Thomas Assaly has been appointed Chief of Diagnostic Services to finish the 2011-2012 term. *Congratulations Dr. Assaly!*

Research Study - The Board approved participation in the research study "LEADER" (Liraglutid Effect and Action in Diabetes: Evaluation of Cardiovascular Outcome Results). The purpose of this out-of-hospital study is to determine the long-term effects of liraglutide and to try to improve and reduce serious events in diabetes. This is part of a nation-wide trial which is currently in phase 3.
